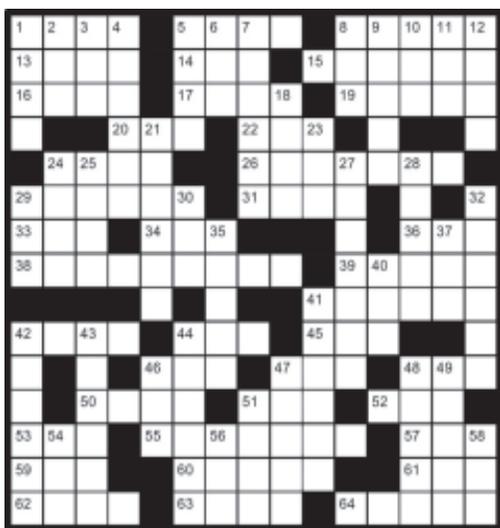


Faster than a speeding bullet

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Alaskan Command Public Affairs

ACROSS

1. Test pilot Marion ____; 953 alt. record in D-558-II
5. Test pilot Albert ____; 1947 speed record
8. Researcher John ____; tested G-forces on body
13. What was under princess' mattress? (2 wds)
14. Behold
15. Antenna
16. Cardinal great Musial
17. Amphibian
19. *Where in the World* person
20. Alias, in brief
22. Space
24. Mint
26. Test pilot Frank K. ____; 1953 speed record in YF-100
29. Scattered throughout
31. Nevada town
33. Pie ____ mode (2 words)
34. Talk
36. Expert
38. Test pilot Iven ____; first to fly above 100,000 ft.
39. Test pilot Robert ____; 1st to exceed Mach 4 & 5
41. River tributary
42. ____ Ready to Eat
44. Actress Ryan
45. German city
46. Org. run by SECDEF
47. Everything
48. Foreign hat?
50. Lapse
51. Craft
52. Vase
53. Mil. acronym for how to deal with enemy
55. Test pilot Wilbert D. ____; only "space ace" with satellite kill
57. Hubris
59. Actress Margaret of *Grumpy Old Men*
60. Test pilot N.K. ____; completed *Have Blue* test program
61. *Lord of the Rings* character
62. Abominable snowman?
63. Detected
64. Military academy recruit



DOWN

1. Throw
2. Test pilot Mel ____; first to exceed Mach 3
3. Actor Stephen of *The Crying Game*
4. Hawaiian patios
5. Greek letter
6. Nigerian town
7. Test pilot Charles ____; first to break sound barrier
8. Stitch
9. Hunt down
10. Enrage
11. Bachelor's place
12. Trick
18. Kevin Kline movie
21. Test pilot William J. ____; piloted X-15 to Mach 6
23. Write, as in a novel
24. Columbian city
25. Air Force base home to 51st FW
27. Alien town?
28. Having agreeable taste
29. Golfer Se Ri ____
30. Actress West
32. Test pilot Eldon ____; 1971 speed record in SR-71
35. Leak
37. Roadway, in short
40. Fringe
41. Test pilot Fitzhugh ____; 1962 heaviest payload/altitude record
42. Test pilot Arthur ____; first to see curvature of Earth
43. ____ Without Leave; UCMJ violation
44. Mechanized bicycles
46. Dunk
47. Torching
48. Let go
49. Test pilot Joe H. ____; X-15 pilot and STS-2 spacecraft commander
51. Rear end (British)
54. Mil. operation begun 9/11
56. Vote in favor
58. Commonly



Last week's solution

"Standards" from pg. 2

Does the supervisor have a responsibility to define the standard? By all means, yes. You cannot expect a person to meet a standard if they do not recognize what the standard is. Sometimes supervisors get so caught up in telling a person what to do, they forget to tell them how to do it. The supervisor has very clear expectations in their own mind, and unfortunately, may assume the individual naturally knows what those expectations are. Nevertheless, it is the supervisor's responsibility to communicate the standards and ensure understanding has taken place.

Like goals and responsibilities, standards should be communicated repeatedly. Since unit standards reflect the values and philosophies of the Air Force, they should always be communicated during the initial or feedback session. From the beginning, members should understand this is a unit with very high standards of performance — standards of excellence everyone is expected to meet.

Your job is to bring them along step by step, to the point where they can meet your standards and take pride in their accomplishments. You will know you have arrived when the people reporting to you begin to enforce these same high standards. It has now become their standard as well as yours.

Finally, set the example. The best way to motivate people to achieve excellence is to inspire them through personal example. You are their role model. Everything you do in some

way implies a standard to your people — the way you dress, your interactions with peers and superiors, and the quality of your work.

In closing, this tale exemplifies one of the greatest responsibilities of officers, NCOs, and Airmen. See if you can find your place in this story: During the Civil War, each troop of men carried with them a flag or banner. This flag was called the standard and it was the first sergeant's job to carry the standard.

In battle, this standard was the symbol around which the men rallied. It was the symbol of their unit, their pride, and their fighting spirit. They followed it, some even to their death.

In one of the bloodiest battles of the war, a group of men were separated from their standard. As the men looked for the standard so they could rally and become a single unit again, a young officer saw it far to the front and on top of a hill. The first sergeant carrying the standard was waving and motioning to the men to come forward, but the young officer, perhaps in his first battle began shouting, "Bring the standard down to the troops." A moment later, a report was heard from the top of the hill. With men fighting all around and much confusion, they heard the first sergeant say, "Sir, bring the troops up to the standard, you must bring the troops up to meet the standard."

This is perhaps the toughest job of today's supervisor, yet there is no responsibility more important.